



Fire Following Earthquake

Personal Lines Insurance Discussion

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Insurance can provide financial capacity for consumers to manage earthquake and fire following risk

– Insurance coverage discussion

– Home insurance

- Coverage – dwelling, contents, additional living expense
- Price
- Earthquake vs. fire following earthquake
- Key issue: mortgage requirements (vs. flood)

– Auto insurance

To support their customers, insurers need to focus on risk selection and risk pricing

- Individual risk underwriting (risk selection)
 - Bolting, water heaters strapped
- Portfolio risk underwriting
 - Concentrations & diversification
 - Almost impossible to achieve optimal diversification
- Risk pricing
 - Price risk of loss
 - Accumulate capital – infrequent events
 - Avoid adverse selection – competitive environment

Insurers need to be operationally prepared to deliver on the promises they make

- Individual vs. catastrophic loss perspective
- Claims perspective
 - Proactive contact
 - Immediate claims response
 - Combination of responses – face-to-face, brick & mortar, phone, etc.
 - Internal claims personnel and contract adjusters

Insurers need to be prepared financially to deliver on the promises they make

- Insurers use catastrophe modeling to quantify their risk
 - Major modeling firms – differing results
 - Blended modeling results
 - Correct for one's particular risks
 - Probable maximum loss – 1-in-100, 1-in-250
- Catastrophe-related objectives may include:
 - Pay all of the catastrophe claims
 - Renew all of our customers' policies
 - Be positioned to support our customers' need for additional product, post-event

To meet post-catastrophe needs, insurers draw on multiple resources

- Liquidity risk – meet our customers immediate needs for payment

- Income statement vs. balance sheet events

- Capital resources
 - Surplus/equity – must make profit in non-cat years
 - Line of credit
 - Reinsurance
 - Sample large program may have 25+ reinsurers
 - Hundreds of million in limits placed
 - Helps insurers diversify their risk
 - Flows through to capital requirements and cost consumers pay for insurance

Where will the industry go from here?

- Increasing granularity in insurance pricing
 - Engineering and modeling advancements
 - Improved ability to match the cost of insurance and to the individual risk insured
 - Less subsidization from one insured to the next
 - Drive industry & consumer behavior
- Increasingly fluid capital flows
 - Post-catastrophe, capital flexes to meet demand – moderates pricing swings and stabilizes market

In summary, insurance industry needs to be ready to meet customer needs related to fire following risk

– Insurers need to...

- Provide insurance coverage that consumers need and demand
- Need to have the human & operational resource power to handle the catastrophe and run the ongoing business
- Need to have the liquidity and capital position to meet the post-catastrophe financial demands
- From a societal perspective, the industry is relatively well prepared to withstand fire following risk